



Committee Terms of Reference and Delegations

1. Committees may exercise delegated functions on behalf of the Town Council under the following terms of reference, subject to:
 - a) The Town Council's approved budget and Financial Regulations.
 - b) Any previous minuted decision of the Town Council.
 - c) Any matters reserved to the Town Council by law.
2. The Chairs of committees will be the nominated representative from Council to attend meetings, along with the Clerk wherever possible, on issues relevant to their committee. In their absence, Chairs will nominate a substitute representative from their committee.
3. The relevant Chair(s) should be involved with matters pertaining to their committee. For activity that crosses more than one committee, the relevant Chairs should be involved to maximise synergies and realisation of objectives.

Full Council

Full Council has responsibility for ensuring it delivers the Strategy Plan and for dealing with matters which it must do by law.

Membership: 14

Quorum: 5

Frequency of meetings: 11 per mayoral year

1. To elect a Town Mayor (annually) and Council Leader (each electoral term).
2. To approve a meeting schedule & committee membership.
3. To deal with overall matters relating to the Strategy Plan.
4. To approve the annual precept demand.
5. To approve accounts for payment.
6. To consider the quarterly financial reports.
7. To approve the review of Internal Audit procedures.
8. To approve the Annual Accounts in accordance with the current Accounts and Audit (England) Regulations.

9. To appoint internal and external auditors.
10. To annually review the Council's internal controls, including insurance schedule, risk management/register, financial reserves policy, and investment strategy.
11. To annually review the Council's Standing Orders and Financial Regulations.
12. To ensure the Council complies with the General Data Protection Regulation.
13. To consider representation on appropriate outside bodies.
14. To review delegations to the Town Clerk.
15. To respond to consultative documents from the Government and other bodies, other than those specifically allocated to committees.
16. To consider grant application recommendations from the Grant Scheme panel.
17. To consider matters referred to it by committees.

Executive Committee

The responsibility of the Executive Committee is to ensure the efficient, proficient and cost-effective running of the Council; increase net income; develop a budget for approval by Full Council; ensure the Council complies with all relevant laws; follow best practice in the management of the Council's finances, ensure appropriate accountability and transparency; and oversee recruitment, appointment, remuneration and management of all staff. It is also responsible for all aspects of communication and engagement with the community.

Membership: 6 minimum

Quorum: 3

Frequency of meetings: 5

1. To elect a committee Chair & Vice Chair (only members of each committee have voting rights).
2. To review and/or identify committee objectives for recommendation to Council & report progress.
3. To work with committees to develop the Council's annual budget that considers required resources to deliver key objectives, for approval by Council.
4. To simplify administrative and financial procedures to increase staff resources available to deliver the Council's priorities.
5. To increase net income through revenue generation opportunities and identifying cost efficiencies.
6. To be responsible for allocating and controlling the financial resources of the Council.
7. To be responsible for the Council's Capital Management Plan and financial

planning.

8. To annually review the Council's asset register.
9. To be responsible for the collection of all revenue, the raising and renewal of loans (for recommendation to Council).
10. To make recommendations for the banking, financial and accounting methods for adoption by the Council.
11. To review hire charges and burial fees.
12. To ensure the Council complies with all legislative requirements.
13. To review all policies.
14. To ensure the proper management of contractors and volunteers.
15. To determine the Council's staffing structure.
16. To approve staff job descriptions.
17. To ensure the recruitment, appointment, induction, training, remuneration and management of all staff is carried out with due diligence and in compliance with all relevant legislation, good practice and nationally agreed terms and conditions of service.
18. To develop a performance management programme that links the strategy plan to staff development and performance against specific targets.
19. To develop and monitor an effective induction and training programme for all councillors.
20. To develop a communications strategy setting out how the Council will engage with the community.
21. To oversee the development of the Council's website, publications, use of social media and any other forms of engagement considered appropriate.
22. To support the local economy.
23. To set up Action Groups as required.

Assets & Infrastructure Committee

This committee is responsible for maintaining & improving existing Council-owned facilities and assets, investigating opportunities to take on shared or devolved service provision, and working with neighbouring parishes and other organisations to deliver locally responsive and accountable services. It also oversees the development of a Neighbourhood Development Plan, identifies partnership opportunities to provide more efficient means of delivering existing or identified new services, and lobbies/represents the interests of the community on infrastructure matters.

Membership: 10

Quorum: 4

Frequency of meetings: 5

1. To elect a committee Chair & Vice Chair (only members of each committee have voting rights).
2. To review and/or identify committee objectives for recommendation to Council & report progress.
3. To manage all facilities and amenities owned by the Town Council and leased to third parties (including acting as responsible landlords).
4. To oversee and review all third-party agreements with appropriate input from Executive committee members.
5. To review all facility regulations.
6. To develop a facilities management programme to quantify the Council's existing asset management commitments.
7. To determine the committee's budgetary requirements for consideration in the annual budget and oversee that budget once set.
8. To consider the use of developer contributions towards the improvement of existing or provision of new facilities.
9. To support and investigate the provision of youth facilities and services in the town.
10. To oversee the Diss market.
11. To investigate opportunities to take on shared or devolved service provision.
12. To investigate options for working with neighbouring parishes and other organisations to increase the Council's local delivery of services.
13. To monitor & review the Neighbourhood Development Plan.
14. To engage in all consultative planning processes relating to developments and other initiatives that will impact upon the town.
15. To oversee appropriate arrangements for considering all planning applications received.
16. To work with the County Council to improve the highways infrastructure in Diss.
17. To manage the Council-owned streetlights.
18. To oversee the Council's CCTV system.
19. To set up Action Groups as required.

Events Committee

This committee organises the town's annual Carnival parade and fun day, the town's annual Christmas Lights Switch-On event and oversees events on Council Owned land, reporting directly to Full Council. It is made up of councillors and volunteers from the local community.

Remembrance Committee

This committee plans and delivers the annual Remembrance Sunday parade & ceremony, along with other commemorative events as agreed. It reports to Full Council and is made up of councillors and volunteers from the local community.

Both of these events committees ought to have specific Terms of Reference to outline the purpose, scope and composition, clarifying the role of the non-councillors.

Appeals Committee

The Appeals committee is made up of a panel of elected members who have not been involved in the original disciplinary hearing and who will be expected to view the evidence with impartiality. Three members of the Executive Committee along with the Town Clerk will conduct the initial disciplinary hearing.

Membership: 3

Quorum: 3

Sub-Committee

The Town Council has one sub-committee as follows:

Planning Sub-Committee

A sub-committee of Assets & Infrastructure, this sub-committee considers planning applications relevant to Diss and in accordance with the Council's planning policy and procedures. N.B. The Town Council is a consultee on planning applications only and the Planning Authority (District Council) ultimately decides the outcome of planning applications.

Membership: 6 Minimum

Quorum: 3

Frequency of meetings: as required

Sub-Groups

The Town Council has two sub-groups as follows:

Diss & District Neighbourhood Plan Monitoring and Review Group

Reporting to Full Council, this group is responsible for working alongside the Diss & District Management Group to ensure the management of the Plan.

Membership: 3 (only two members have voting rights)

Frequency of meetings: Quarterly

Community Grant Scheme Panel

This Panel is responsible for reviewing grant applications and making recommendations to Full Council. It will be made up of the Chair and Vice-Chair of the Executive Committee with one deputising for the other and three other members.

Membership: 4

Frequency of meetings: as required

Delegations

1. General

- a) Where powers or duties have been delegated to a committee, that committee may in turn assign functions or delegate powers and duties to the Town Clerk/CEO or a sub-committee, provided that delegation is reported to the next meeting of the appropriate committee or sub-committee (or Council) for information.
- b) A committee may set up a working group to investigate, consider and report back with recommendations on any issue.
- c) Any power or duty which is delegated is subject to Town Council policy and the approved budget.

2. Council Leader's/Chair's Power

- a) The Town Clerk may, in consultation with the Council Leader, deal with any issues causing extreme risk to the delivery of Council services on the Council's behalf. Any action must be reported to the next meeting of Council.
- b) In the absence of the Council Leader, consultation must be with the Chair or Vice-Chair of the appropriate committee.

[Last reviewed at Full Council on March 2026]